

Fourth Quarter and Fiscal 2021 Results

For the year and three month periods
ended on September 30, 2021

November 10, 2021



Forward-looking information and statements

Our presentations contain “forward-looking information” within the meaning of Canadian securities laws and “forward-looking statements” within the meaning of the United States Private Securities Litigation Reform Act of 1995 and other applicable United States safe harbours. All such forward-looking information and statements are made and disclosed in reliance upon the safe harbour provisions of applicable Canadian and United States securities laws. Forward-looking information and statements include all information and statements regarding CGI’s intentions, plans, expectations, beliefs, objectives, future performance, and strategy, as well as any other information or statements that relate to future events or circumstances and which do not directly and exclusively relate to historical facts. Forward-looking information and statements often but not always use words such as “believe”, “estimate”, “expect”, “intend”, “anticipate”, “foresee”, “plan”, “predict”, “project”, “aim”, “seek”, “strive”, “potential”, “continue”, “target”, “may”, “might”, “could”, “should”, and similar expressions and variations thereof. These information and statements are based on our perception of historic trends, current conditions and expected future developments, as well as other assumptions, both general and specific, that we believe are appropriate in the circumstances. Such information and statements are, however, by their very nature, subject to inherent risks and uncertainties, of which many are beyond the control of CGI, and which give rise to the possibility that actual results could differ materially from our expectations expressed in, or implied by, such forward-looking information or forward-looking statements. These risks and uncertainties include but are not restricted to: risks related to the market such as the level of business activity of our clients, which is affected by economic and political conditions, other external risks (such as pandemics) and our ability to negotiate new contracts; risks related to our industry such as competition and our ability to attract and retain qualified employees, to develop and expand our services, to penetrate new markets, and to protect our intellectual property rights; risks related to our business such as risks associated with our growth strategy, including the integration of new operations, financial and operational risks inherent in worldwide operations, foreign exchange risks, income tax laws and other tax programs, our ability to negotiate favourable contractual terms, to deliver our services and to collect receivables, the reputational and financial risks attendant to cybersecurity breaches and other incidents, and financial risks such as liquidity needs and requirements, maintenance of financial ratios, and changes in creditworthiness and credit ratings; as well as other risks identified or incorporated by reference in our presentations, in CGI’s F2021 MD&A and in other documents that we make public, including our filings with the Canadian Securities Administrators (on SEDAR at www.sedar.com) and the U.S. Securities and Exchange Commission (on EDGAR at www.sec.gov). For a discussion of risks in response to the coronavirus (COVID-19) pandemic, see Pandemic risks in section 10.1.1 of CGI’s annual and quarterly MD&A. Unless otherwise stated, the forward-looking information and statements contained in our presentations are made as of the date hereof and CGI disclaims any intention or obligation to publicly update or revise any forward-looking information or forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law. While we believe that our assumptions on which these forward-looking information and forward-looking statements are based were reasonable as at the date hereof, you are cautioned not to place undue reliance on these forward-looking information or statements. Furthermore, you are reminded that forward-looking information and statements are presented for the sole purpose of assisting investors and others in understanding our objectives, strategic priorities and business outlook as well as our anticipated operating environment. You are cautioned that such information may not be appropriate for other purposes. Further information on the risks that could cause our actual results to differ significantly from our current expectations may be found in the section titled “Risk Environment” of CGI’s annual and quarterly MD&A, which is incorporated by reference in this cautionary statement. We also caution that the above-mentioned risks and the risks disclosed in CGI’s annual and quarterly MD&A and other documents and filings are not the only ones that could affect us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial could also have a material adverse effect on our financial position, financial performance, cash flows, business or reputation.

Please refer to the “Investors” section of CGI’s website at www.cgi.com to consult disclosure documents used by management when discussing CGI’s financial results with investors and analysts.

All amounts are in Canadian dollars unless otherwise indicated.

Non-GAAP Financial Performance Measures Definitions

The reader should note that the Company reports its financial results in accordance with IFRS. However, we use a combination of financial measures, ratios, and non-GAAP measures to assess the Company’s performance. The non-GAAP measures used in this presentation do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. These measures should be considered as supplemental in nature and not as a substitute for the related financial information prepared in accordance with IFRS. Management believes these measures are useful to investors as it best reflects the performance of our activities and allows for better comparability from period to period as well as to trend analysis. The following non-GAAP financial performance measures are defined on pages 3, 4 and 5 of our annual and quarterly MD&A which is posted on CGI’s website, and filed with SEDAR and EDGAR:

Adjusted EBIT (non-GAAP); adjusted EBIT margin (non-GAAP); net earnings excluding specific items (non-GAAP); net earnings margin (non-GAAP); net earnings margin excluding specific items (non-GAAP); diluted earnings per share excluding specific items (non-GAAP); days sales outstanding (DSO) (non-GAAP); constant currency growth (non-GAAP); backlog (non-GAAP); bookings (non-GAAP); book-to-bill ratio (non-GAAP); net debt (non-GAAP); net debt to capitalization ratio (non-GAAP); return on equity (ROE) (non-GAAP), and return on invested capital (ROIC) (non-GAAP).



GEORGE D. SCHINDLER











President and
Chief Executive Officer



FRANÇOIS BOULANGER

Executive Vice-President and
Chief Financial Officer

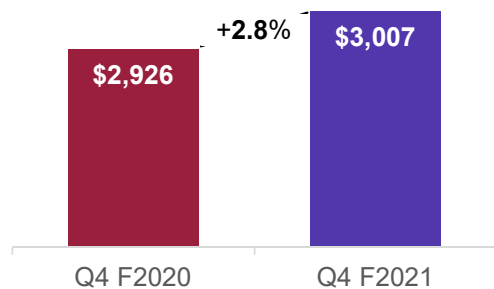
Q4 Fiscal 2021 Results

			vs Q4 F2020
Revenue	\$3.01B		2.8%
Constant currency growth*			6.4%
Adjusted EBIT*	\$493M		7.8%
Adjusted EBIT margin*	16.4%		76 bps
Net earnings	\$346M		37.3%
Net earnings margin*	11.5%		289 bps
Net earnings excluding specific items*	\$347M		8.9%
Net earnings margin excluding specific items*	11.5%		65 bps
Diluted EPS	\$1.39		44.8%
Diluted EPS excluding specific items*	\$1.40		14.8%

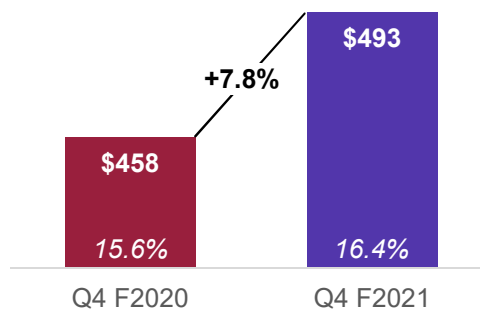
* Constant currency growth, adjusted EBIT and margin, net earnings margin, and net earnings, net earnings margin and diluted EPS, all three excluding specific items, are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in F2021 MD&A. Specific items can be comprised of acquisition-related costs, and integration and restructuring costs, all of which are net of tax. These specific items are discussed in section 5.6.1 of the F2021 MD&A.

Q4 Fiscal 2021 Results

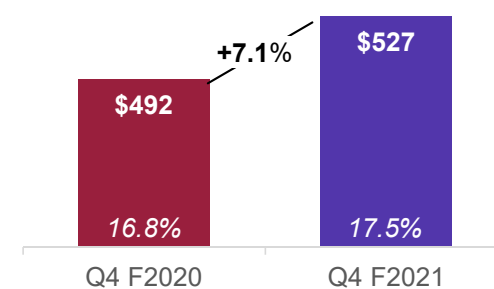
Revenue



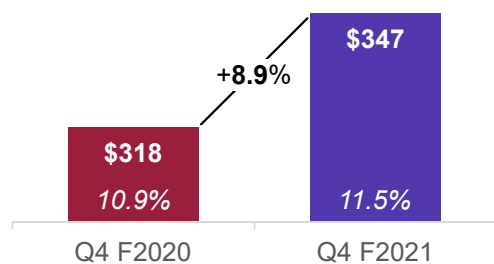
Adjusted EBIT and margin*



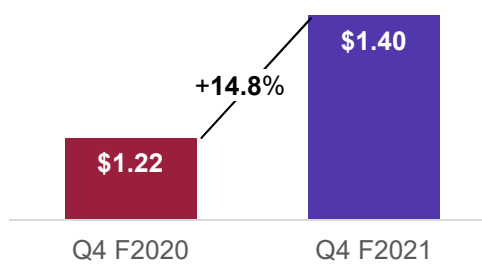
Cash provided by operating activities (in dollars and % of revenue)



Net earnings and margin, excluding specific items*













Diluted EPS excluding specific items*



• Dollar figures in millions

• Adjusted EBIT and margin, and net earnings, net earnings margin and diluted EPS, all three excluding specific items are non-GAAP measures for which we provide more details in the F2021 MD&A

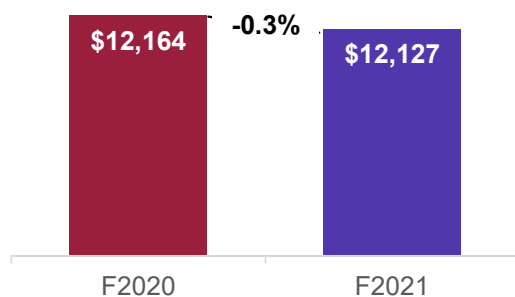
Fiscal 2021 Results

			vs F2020
Revenue	\$12.13B		-0.3%
Constant currency growth*			1.1%
Adjusted EBIT*	\$1.95B		4.8%
Adjusted EBIT margin*	16.1%		78 bps
Net earnings	\$1.37B		22.5%
Net earnings margin*	11.3%		210 bps
Net earnings excluding specific items*	\$1.37B		5.8%
Net earnings margin excluding specific items*	11.3%		65 bps
Diluted EPS	\$5.41		28.8%
Diluted EPS excluding specific items*	\$5.43		11.0%

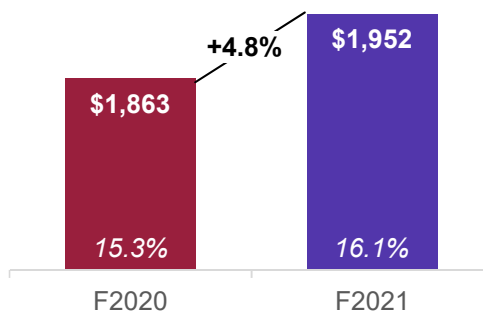
* Constant currency growth, adjusted EBIT and margin, net earnings margin, and net earnings, net earnings margin and diluted EPS, all three excluding specific items, are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A. Specific items can be comprised of acquisition-related costs, and integration and restructuring costs, all of which are net of tax. These specific items are discussed in section 5.6.1 of the F2021 MD&A.

Fiscal 2021 Results

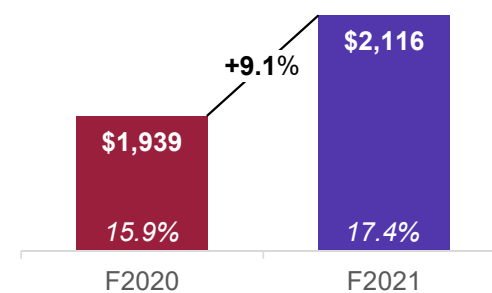
Revenue



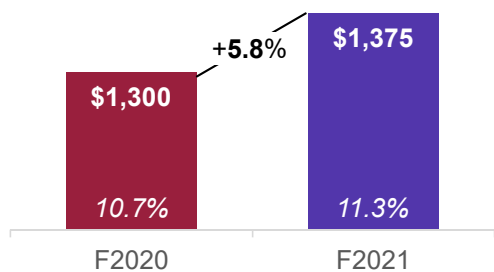
Adjusted EBIT and margin*



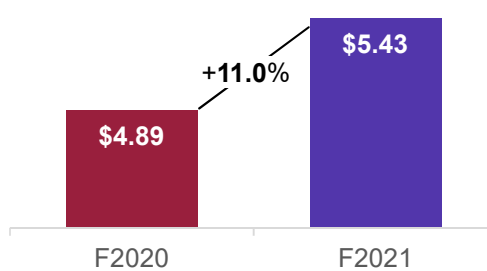
Cash provided by operating activities (in dollars and % of revenue)



Net earnings and margin, excluding specific items*



Diluted EPS excluding specific items*



• Dollar figures in millions
 • Adjusted EBIT and margin, and net earnings, net earnings margin and diluted EPS, all three excluding specific items are non-GAAP measures for which we provide more details in the F2021 MD&A
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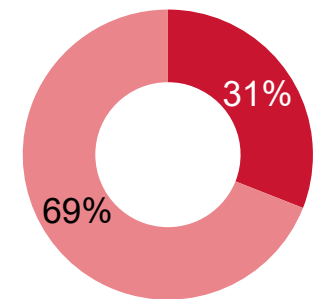
Demand for end-to-end services driving bookings

\$13.8B in F2021 bookings, book-to-bill of 114%

Q4 F2021

\$2.9B

97%



BOOKINGS*

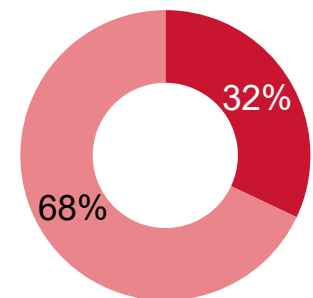
BOOK-TO-BILL*

CONTRACT TYPE

Fiscal 2021

\$13.8B

114%



* Bookings and book-to-bill ratio are non-GAAP measures for which we provide more details in the F2021 MD&A

Extensions, renewals and add-ons New business

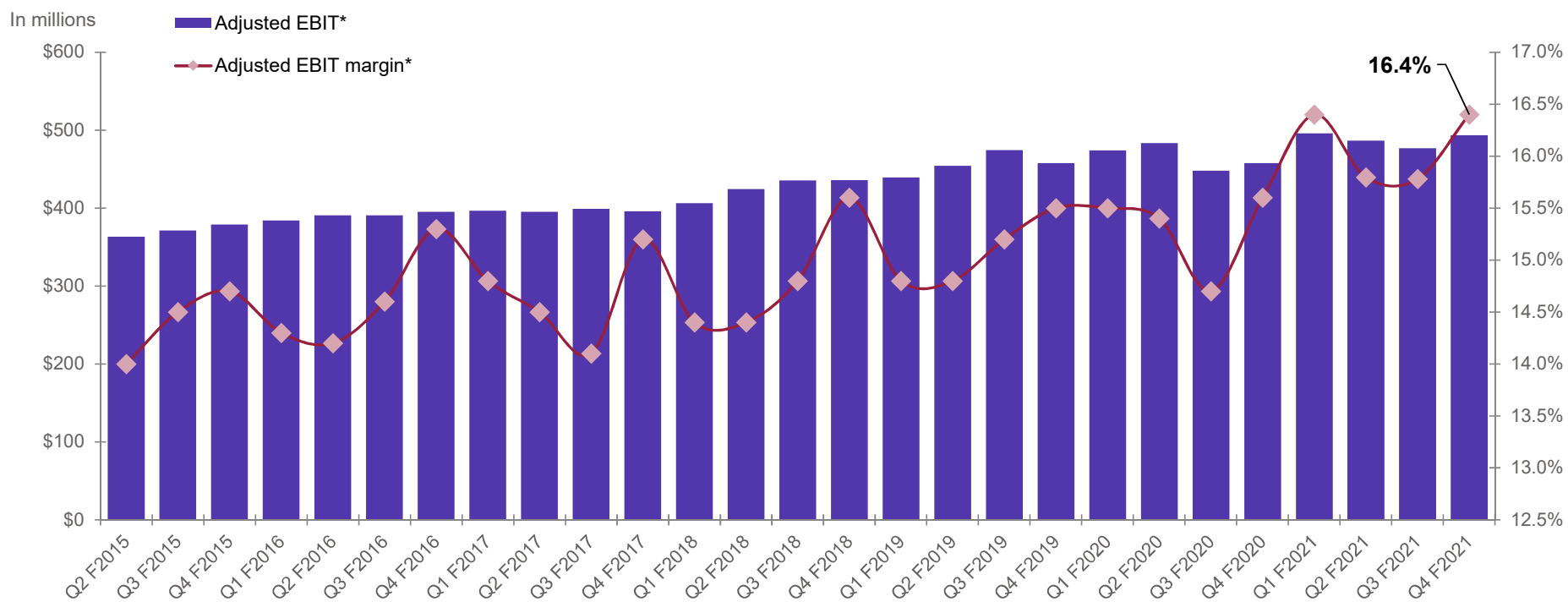
Cash provided by operating activities

Q4 F2021	\$526.9M	17.5%	\$2.12
	CASH FLOW	% OF REVENUE	PER SHARE*
Fiscal 2021	\$2.12B	17.4%	\$8.36

* Cash provided by operating activities per diluted share (non GAAP) is a measure of our cash provided by operating activities on a per share basis, assuming all dilutive elements are exercised

Q4 Fiscal 2021 Results

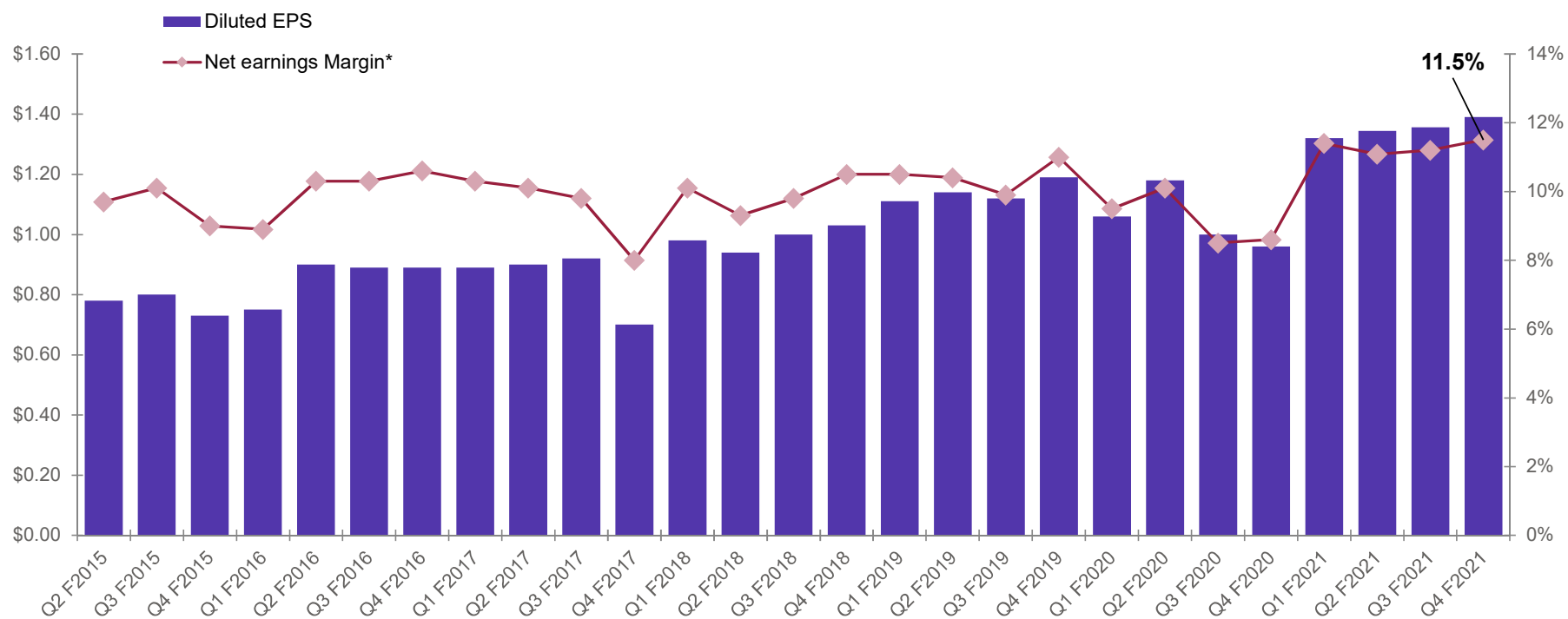
Adj. EBIT of \$493 million; margin of 16.4%, up 76 basis from Q4 F2020



* Adjusted EBIT and adjusted EBIT margin are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A

Q4 Fiscal 2021 Results

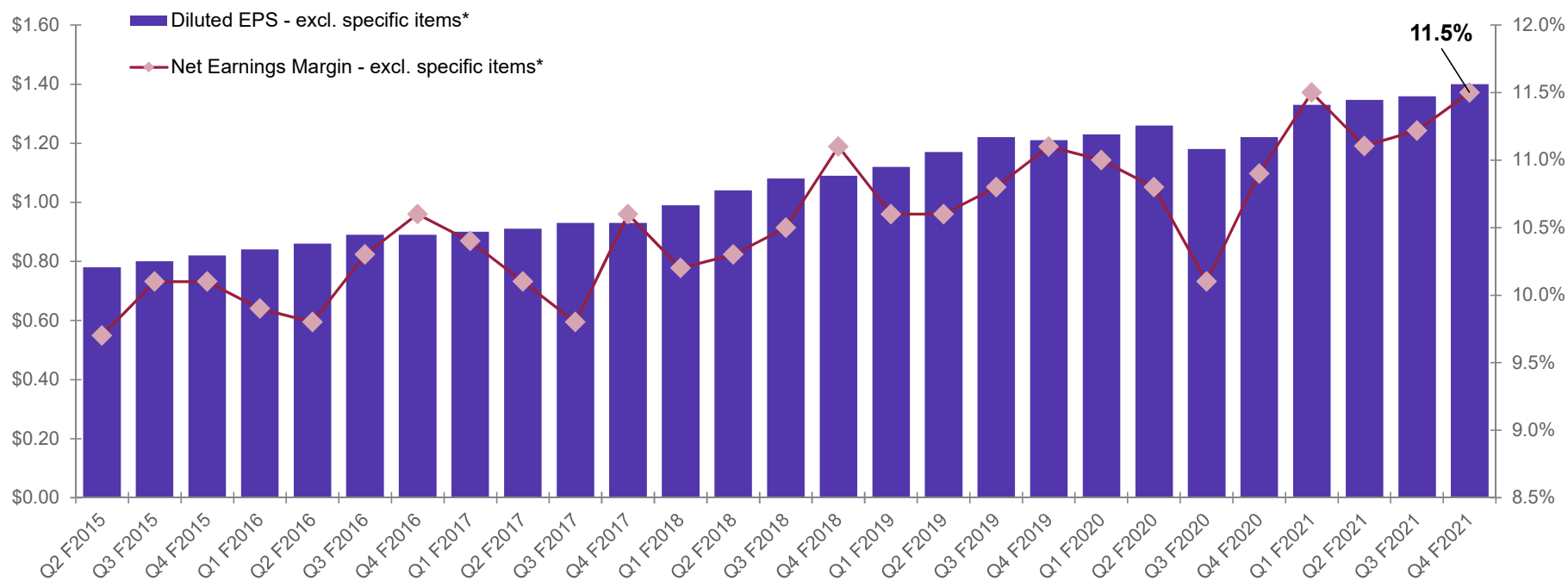
Net earnings of \$346M – diluted EPS of \$1.39



* Net earnings margin is a non-GAAP measure for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A

Q4 Fiscal 2021 Results

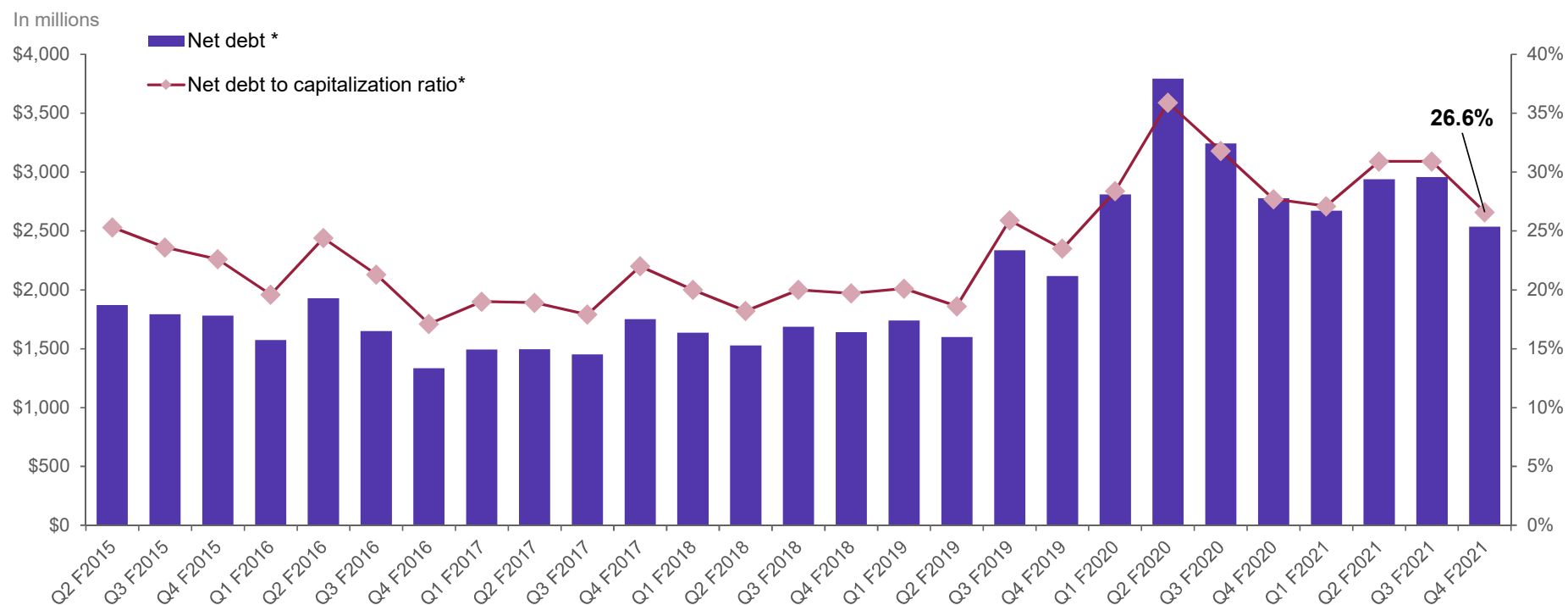
Net earnings excluding specific items of \$347M – diluted EPS of \$1.40 excluding specific items, up 14.8% from Q4 F2020



* Net earnings, net earnings margin and diluted EPS, all excluding specific items, are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A

Q4 Fiscal 2021 Results

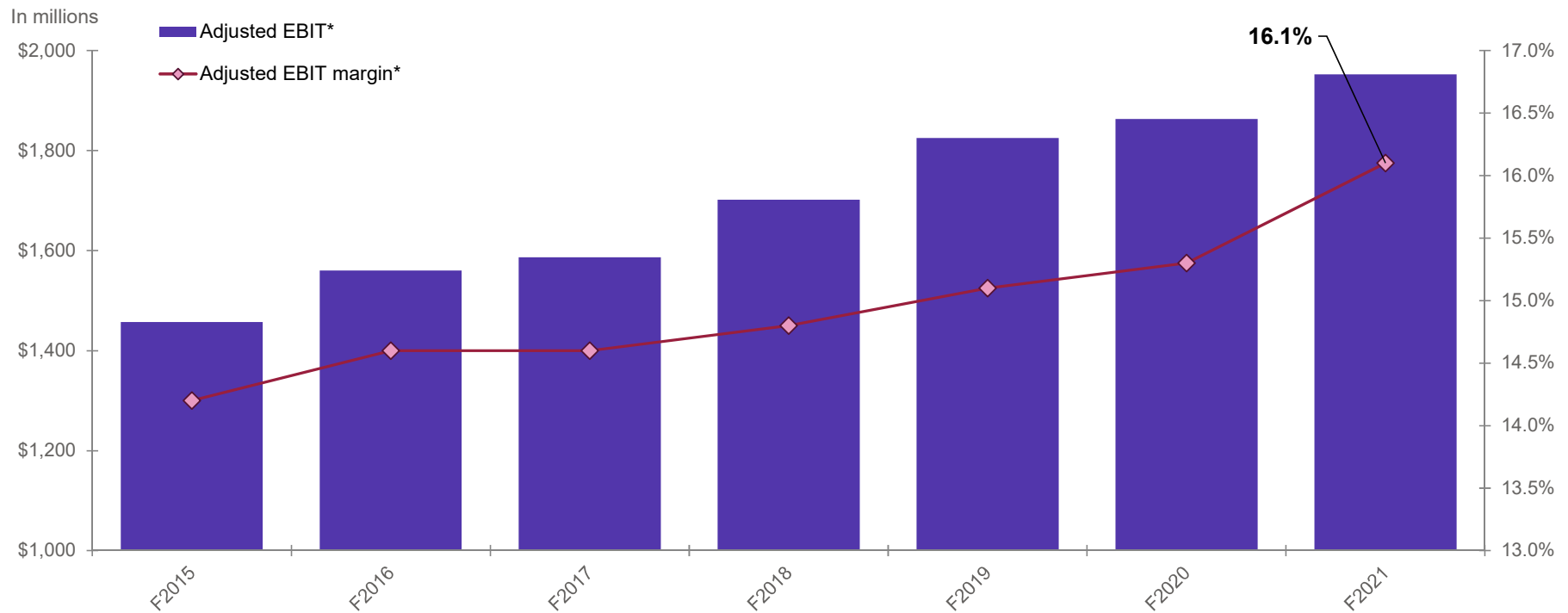
Net debt at \$2.54B or 26.6% net debt to capitalization ratio



* Net debt and net debt to capitalization ratio are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A

Fiscal 2021... Strong profitability

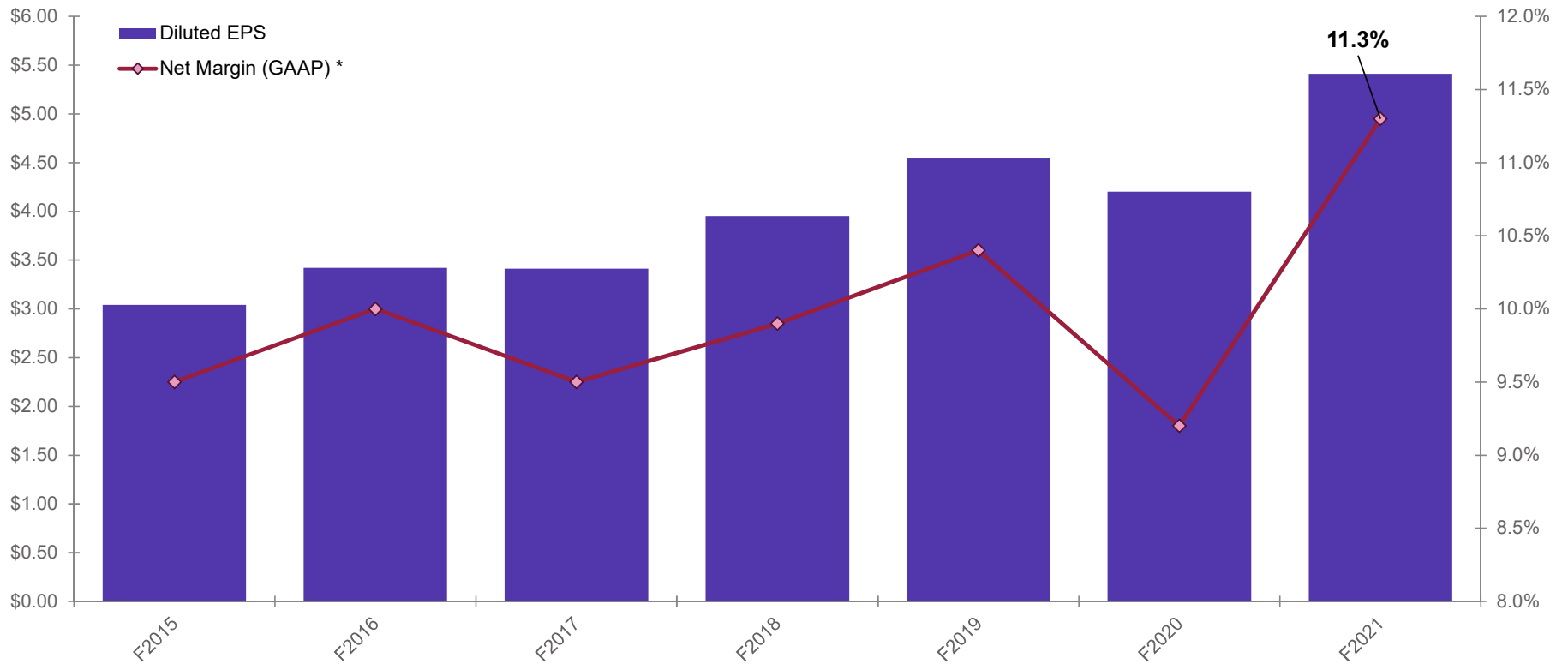
Adj. EBIT at \$1.95B; margin of 16.1%, up 78 basis points from F2020



* Adjusted EBIT and Adjusted EBIT margin are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A.

Fiscal 2021...GAAP EPS of \$5.41, up 28.8% year-over-year

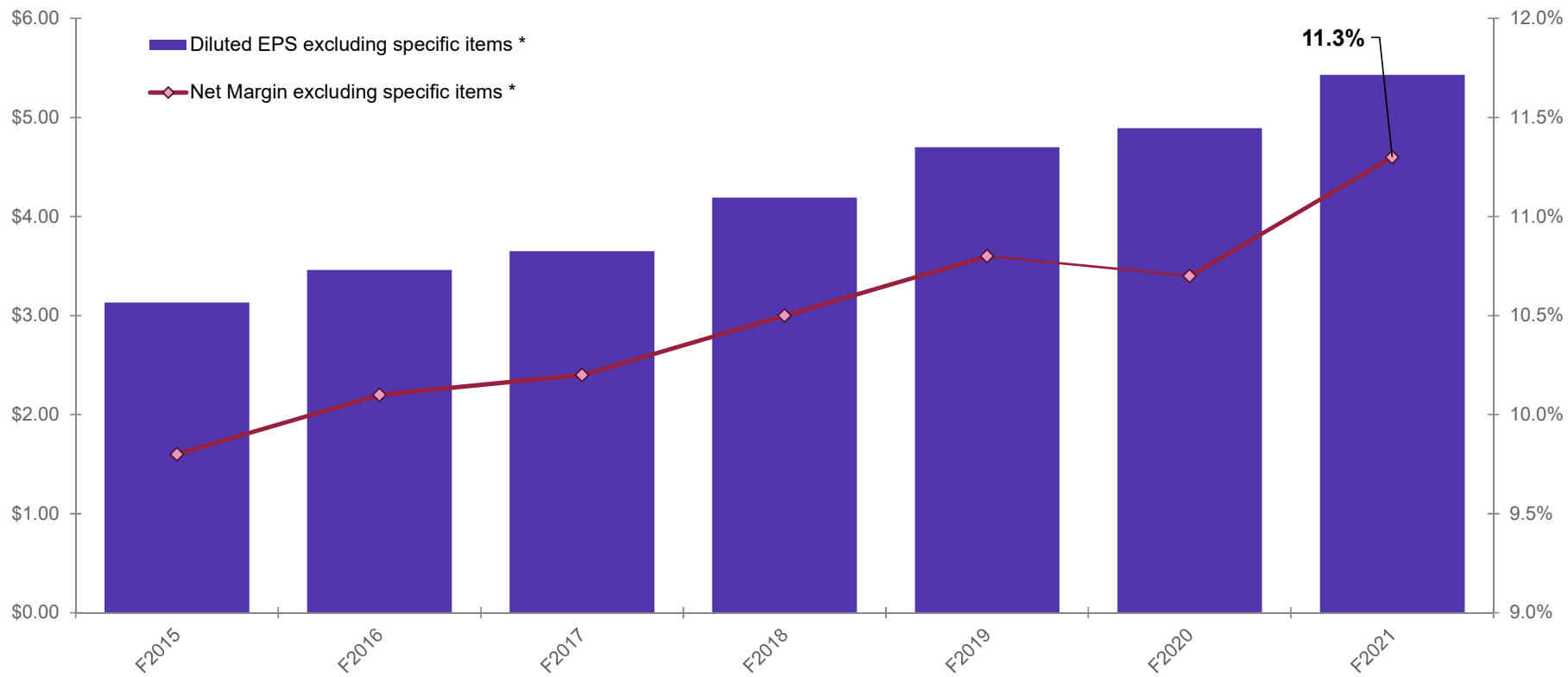
GAAP Net earnings margin of 11.3%, up 210 basis points



* Net earnings margin is a non-GAAP measure for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A.

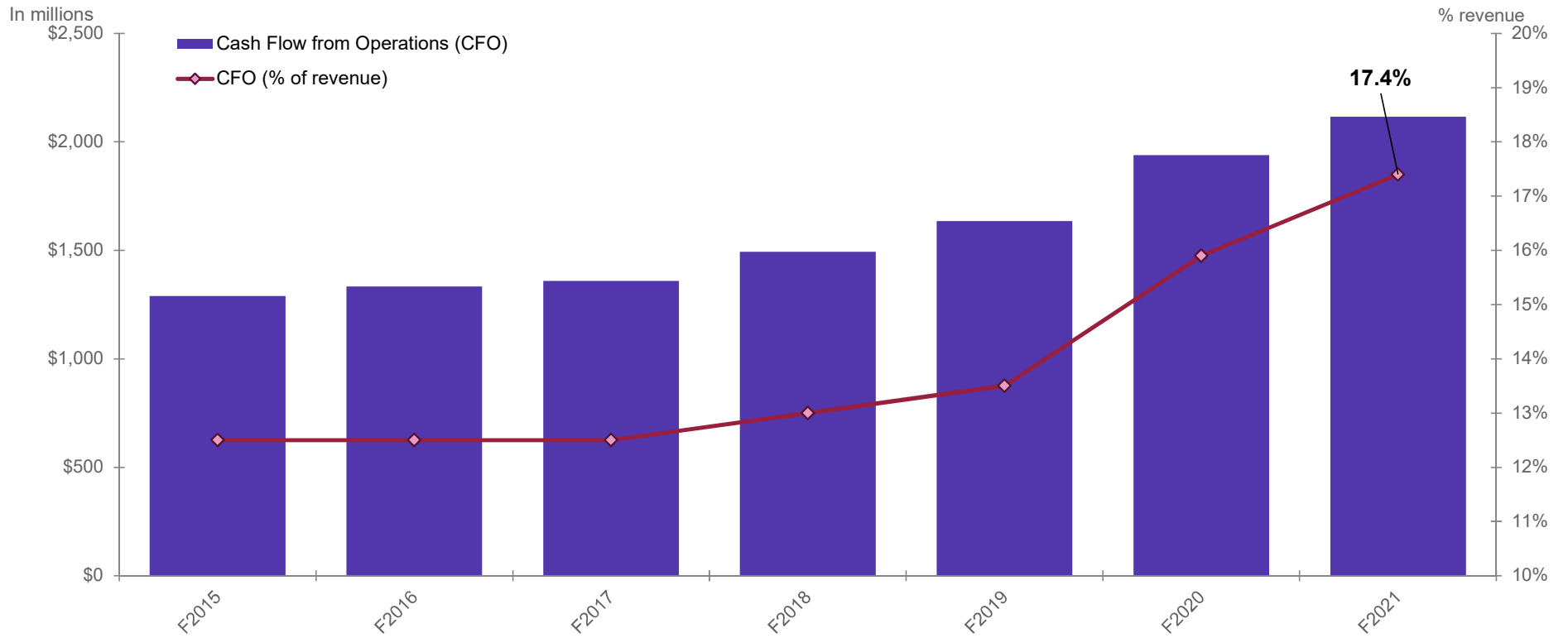
Fiscal 2021...EPS excluding specific items of \$5.43, up 11.0%

Net earnings margin excluding specific items of 11.3%, up 65 basis points



* Net earnings, net earnings margin and diluted EPS, all excluding specific items, are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the F2021 MD&A.

Fiscal 2021...\$2.12 billion provided by operating activities



Contact our investor relations
team to continue the
conversation

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CGI